

Corporate Action Plan 2019-2023: Year 3 Update

Projects recommended to be removed from the CAP:

Town Mills Riverside Park – this first major piece of regeneration work for Andover town centre is expected to be completed early in the 2021-22 financial year. Going forwards, the ongoing work for this project focuses on increasing the footfall to the area and the commissioning of public art for the park. Both of these objectives are within the remit of Andover Vision therefore, this project area will be incorporated into the CAP project ‘Work with partners to take forward delivery of the Andover Vision Action Plan’.

Projects to be retained on the CAP with amended descriptions:

Project	Description	Priorities
Progressing actions in the Climate Emergency Action Plan	<p>As part of the implementation and ongoing review of the Climate Emergency Action Plan, progress key areas of work including:</p> <ul style="list-style-type: none"> • Reducing the Council’s emissions as we work towards becoming a carbon neutral organisation – this includes considering our buildings, wider estate, fleet vehicles, travel, employment and procurement; and • Through service delivery and partnership work to supporting and influencing carbon reduction across the Borough. 	Local Environment Communities
Working in partnership to increase recycling	<ul style="list-style-type: none"> • Continuing to work with both the Hampshire Waste Partnership and Project Integra partnership to influence emerging national strategy where possible. Seeking to provide an integrated approach to the collection, treatment and disposal of municipal 	Local Environment Communities

	<p>waste in Hampshire;</p> <ul style="list-style-type: none"> • As part of Project Integra, continue working with Hampshire County Council on their behaviour change pilot scheme to tackle recycling contamination; • Working with Solent University to implement and evaluate a pilot scheme using behaviour change to tackle recycling contamination across the Borough; • Monitor and respond to changes to the Environment Act. In particular, those focused on introducing a consistent approach to recycling; and • Progress waste and recycling actions highlighted in the Climate Emergency Action Plan. 	
Review and develop the Council's housing and homelessness strategies	<p>Following adoption of the new Housing Strategy 2020-2025 and Preventing Homelessness and Rough Sleeping strategy 2020-2023 this programme of work will develop through delivering against the respective action plans, and bring forward activities that will contribute to the Council's corporate aims, including through meeting identified need.</p> <p>Completion of the Affordable Housing Supplementary Planning Document (SPD) sets out a clear expectation to developers and housing associations about the councils aims in the context of affordable housing delivery, supporting delivery of the housing strategy.</p> <p>Changing and adapting to new and emerging policies in relation to Covid-19 as part of the annual update process in light of new world we're operating in. Much of the focus has been, and will continue to be</p>	People Communities

	on front line work to prevent and relieve homelessness in the context of the pandemic, whilst we continue to actively encourage the delivery of new affordable housing.	
Continue to develop the Council's innovative approach to preventing and relieving homelessness.	<p>This programme of work will include the following:</p> <ul style="list-style-type: none"> • Following successful delivery of the Private Rented Sector Access Fund project with Winchester City Council, relaunch the scheme with a sole focus on Test Valley for 2021-22; • Following delivery of the Rapid Rehousing Pathway and Rough Sleeping Initiative projects, continue to work with relevant partners and MHCLG to co-produce future bids for funding; • Continue to develop strengths based approaches to support people in housing need; • Continue to engage and support people through the establishment of an in house resettlement service; and • Changing and adapting to new and emerging policies in relation to Covid-19 as part of the annual update process in light of new world we're operating in. 	People Communities
Work with partners to take forward projects agreed as part of the Romsey Future Delivery Plan.	<p>This CAP programme reflects the direct role the Council will play in key RF projects such as:</p> <ul style="list-style-type: none"> • Work with partners to refresh the vision document; • Refresh and review of Romsey Future work stream priorities following public consultation; • Continue to develop activities and attractions focussed on 	Communities Town Centres Local Environment People

	<p>increasing the tourism offer;</p> <ul style="list-style-type: none"> • Supporting the development of work to relating to the natural environment including taking forward the Rewilding Romsey project; • Support the South of Town Centre project; and • Support research and activities related to the Smart towns initiative. 	
Romsey South of Town Centre	<p>Following the preparation and adoption of the masterplan, this phase of the project, in partnership with Romsey Future, will focus on planning for the implementation of the regeneration proposals including considerations around Crosfield Hall as a community facility. The appointment of a regeneration manager to lead this area of work will support progress of the project and working with key partners including HCC and the LEP. A key part of this work will be to consider the appropriate phasing, funding and timeline for achieving the aspirations for the town centre.</p> <p>Following the RF winter event to progress with the feasibility work on public realm improvements at Fishlake Stream and linking Sterling Walk with Broadwater Rd.</p>	Town Centres Communities
Andover Town Centre Masterplan	<p>Following the preparation and adoption of the masterplan, the council will move into the implementation and delivery of the regeneration proposals. This involves assessing the options for delivery and working with partners, such as HCC and LEP, to ensure that Andover can best meet the changing roles of town centres. This includes looking at further public realm and environmental enhancements which will be supported by a public realm strategy produced jointly with AV.</p>	Town Centres Communities

	<p>Following the impact of covid-19, encouraging customer confidence through events and activities in the high street, Andover BID and Chantry Centre.</p>	
Work with partners to take forward delivery of the Andover Vision Action Plan	<p>This programme reflects the direct role the Council will play in key AV projects such as:</p> <ul style="list-style-type: none"> • Climate Day of Action 2021; • Four Fun Fridays 2021; • Working with colleagues from the NHS and across the voluntary sector to develop a healthier communities project through the Vision; • Public consultation about the accessibility and use of Vigo Rec; • Looking at over events to encourage footfall & customer confidence in High street; and • Town Mills riverside project – This will focus on encouraging footfall through events and activities. Additionally undertaking community engagement to inform a public art offer for the area and a programme to utilise the new park area to provide an event space for the town centre. 	Communities Town Centres Local Environment People
The Local Plan	<p>Continuing to progress on the development of a new Local Plan as well as driving community-led neighbourhood planning.</p> <p>This stage will reflect the comments received from previous consultations, the outcomes of the refresh of the evidence base and the implications of the Governments proposed changes to the planning system. The completion and approval of the affordable housing SPD</p>	Town Centres People Communities Local Environment

	will provide clarity for developers and housing associations regarding TVBC housing requirements.	
Delivery of New Communities	<p>Following the completion of the evaluation of new communities lessons learned, work with statutory consultees and other organisations to implement the recommendations made in the delivery of our new communities.</p> <p>Continue to deliver the affordable homes targets in Housing Strategy through the local plan and affordable housing SPD.</p>	People Communities Local Environment
Empowering Communities	<p>This programme will continue to strengthen the Council's approach to enable communities to be able to do more for themselves. In particular during 2020/21 the programme will focus on:</p> <ul style="list-style-type: none"> • Ongoing development for Councillors in their role as Community Councillors, supporting their communities in growing their potential. Linking to a range of informal and formal member training and development opportunities through the ongoing Member development programmes; • Supporting the continuing work of the cross-party Member and Community Development Group including; community focussed decision making, Member development and promoting local democracy; • Strengthening the approach to Community Planning by working with parishes in rural communities and through Romsey Future and Andover Vision in our urban communities; 	Communities

	<ul style="list-style-type: none"> • Working collaboratively with the Test Valley Association of Town and Parish Councils. Supporting events and peer learning activities to strengthen partnership working; and • Taking learning from the Citizen's Assembly to shape future engagement with communities, supporting the promotion of local democracy and providing opportunities for communities to engage in more deliberative democracy. 	
<p>Working in partnership to attract investment, develop skills and strengthening productivity in Test Valley.</p>	<p>To support the local economy through the delivery of the actions contained within the economic development interim strategy. Specific projects include supporting:</p> <ul style="list-style-type: none"> • Kickstart Programme; • Continuing apprenticeship programme; • Using some of Additional Restrictions Grants for business support. Supporting business to develop an online presence; • Continuing to work in partnership with Kier to rejuvenate the Walworth Business Park; • Working with Eastleigh, Winchester and the New Forest to develop a Youth hub to support young people claiming Universal Credit; • Support the catalyst programme at the University of Southampton Science Park; and • Support the delivery of infrastructure to enable our businesses to work online e.g. broadband and wifi. 	<p>People Town Centres Communities Local Environment</p>

Enhancing access to green spaces and countryside	<ul style="list-style-type: none"> • Implement new strategies for Green space; • Work with landowners to bring forward green spaces across Test Valley to support delivery of key development projects; • Continue to explore the delivery of other open spaces to provide both ecological mitigation and health & wellbeing benefits; • Explore opportunities for nitrate neutrality and carbon offsetting; and • Develop an action plan for delivery of the Access to the countryside project. 	Local Environment Communities
Promoting wellbeing and active lifestyles	<ul style="list-style-type: none"> • Open new sports facilities at Ganger Farm; • As part of the ongoing £19m investment to refurbish leisure facilities, focus is now on delivering facilities at Charlton Lakes. Work with HCC and other key partners to deliver Cycling & Walking strategies focusing on both infrastructure and developing community-led projects.; • Support post Covid recovery of facilities across Test Valley such as leisure centres and recreational spaces; and • Implement and monitor action plans (including those within the Sports Facility Strategy, Playing Pitch Strategy, Green Space Strategy) and regular updates with partners. 	Communities Local Environment People

New for 2021-22 (year 3)

Delivery of the Covid-19 Recovery Plan	<ul style="list-style-type: none">• Ongoing work to ensure that the safety of our population and workforce are front and centre of the council's recovery work, adapting to the changing situation as necessary;• Providing a sustainable mechanism of recovery through place-based and community focussed approach;• Review the future of working practices for the organisation, prioritising the needs of our communities and how they can be best supported with new ways of working; and• Continuing to work with communities on resilience planning	Communities Local Environment People Town Centres
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